

Health and Wellbeing Board



Date of meeting:	12 March 2020
Title of Report:	Children and Young People's System
Lead Member:	Councillor Jemima Laing (Cabinet Member for Children and Young People)
Lead Strategic Director:	Alison Botham (Director for Childrens Services)
Author:	Alison Botham
Contact Email:	Alison.botham@plymouth.gov.uk
Your Reference:	
Key Decision:	No
Confidentiality:	Part I - Official

Purpose of Report

The purpose of this report is to provide a briefing to the Health and Wellbeing Board.

Recommendations and Reasons

None.

Alternative options considered and rejected

Not applicable.

Relevance to the Corporate Plan and/or the Plymouth Plan

This contributes to both key aspects of delivery our priorities as set out in the caring and growing city.

Implications for the Medium Term Financial Plan and Resource Implications:

Not applicable.

Carbon Footprint (Environmental) Implications:

Not applicable.

Other Implications: e.g. Health and Safety, Risk Management, Child Poverty:

** When considering these proposals members have a responsibility to ensure they give due regard to the Council's duty to promote equality of opportunity, eliminate unlawful discrimination and promote good relations between people who share protected characteristics under the Equalities Act and those who do not.*

Not applicable.

Appendices

*Add rows as required to box below

Ref.	Title of Appendix	Exemption Paragraph Number (if applicable) <i>If some/all of the information is confidential, you must indicate why it is not for publication by virtue of Part 1 of Schedule 12A of the Local Government Act 1972 by ticking the relevant box.</i>						
		1	2	3	4	5	6	7
A	Briefing report title							
B	Equalities Impact Assessment (if applicable)							

Background papers:

*Add rows as required to box below

Please list all unpublished, background papers relevant to the decision in the table below. Background papers are unpublished works, relied on to a material extent in preparing the report, which disclose facts or matters on which the report or an important part of the work is based.

Title of any background paper(s)	Exemption Paragraph Number (if applicable) <i>If some/all of the information is confidential, you must indicate why it is not for publication by virtue of Part 1 of Schedule 12A of the Local Government Act 1972 by ticking the relevant box.</i>						
	1	2	3	4	5	6	7

Sign off:

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Originating Senior Leadership Team member: [Click here to enter text.](#)

Please confirm the Strategic Director(s) has agreed the report? Yes

Date agreed: [Date.](#)

Cabinet Member approval: *[electronic signature (or typed name and statement of ‘approved by email/verbally’)]*

Date approved: 02/03/2020

PARTNERSHIPS AND GROUPS

To support the children's system and programmes of work we use a range of partnership groups. The Children and Young People's Partnership is held quarterly and attended by a wide range of key senior stakeholders, including commissioned and non-commissioned providers, schools and the voluntary and community sector.

The Partnership considers the vision for the city, the needs of children and young people and how we can work together to challenge ourselves to redesign the system and make change happen.

The Partnership is underpinned by some jointly owned documents:

- A shared system narrative
- A plan on a page

Three main steering groups report into the Partnership:

- SEND Strategy Steering Group – with a focus on children with additional needs
- Vulnerable Children and Young People Steering Group – with a focus on children with complexity and risk
- Maternity and Early Years Steering Group – with a focus on pre-birth provision and services for families with children aged 0-5

In addition, there are a number of other key governance groups, such as the Plymouth Education Board, the Safeguarding Partnership and the Early Help Strategic Group, which have oversight of issues relating to the lives of children and young people in Plymouth.

Our vision for children and young people in Plymouth:

We are currently in the process of developing a vision document and plan for our Council programmes of work for children and young people for 2020-22. This document is provisionally titled "A Bright Future", and aims to:

- Be ambitious and aspirational for all our children in Plymouth
- Describe the needs of the children and young people in the city
- Identify the priority areas for the next three years
- Set out the plans and actions to be taken to drive change
- Provide reassurance that programmes of work are being well managed and monitored

This document will sit alongside "Caring for Plymouth", the equivalent approach for adult services in the city.

A Bright Future will initially be a Council focused document, with the intention of sharing it with partners and embedding a wider approach as plans develop.

Next steps:

In March 2020 the Children and Young People's Partnership is meeting to review the strategic narrative and plan on a page and to consider together what the key priorities for 2020/21 need to be.

This meeting will also consider the most appropriate governance groups needed to drive the priorities forward, and this may involve some changes to existing groups to make the best use of our shared time.



CHILDREN AND YOUNG PEOPLE IN PLYMOUTH – OUR SHARED NARRATIVE 2019

Plymouth's children and young people are the future of our city – it is our shared responsibility to give them the best possible start to life, and be the place where they can develop, aspire, and have fun and new experiences.

To achieve this everyone will need to play their part in their communities; in voluntary services and statutory agencies; from families to schools, from children's centres to GPs and from Children's Social Care to services for parents.

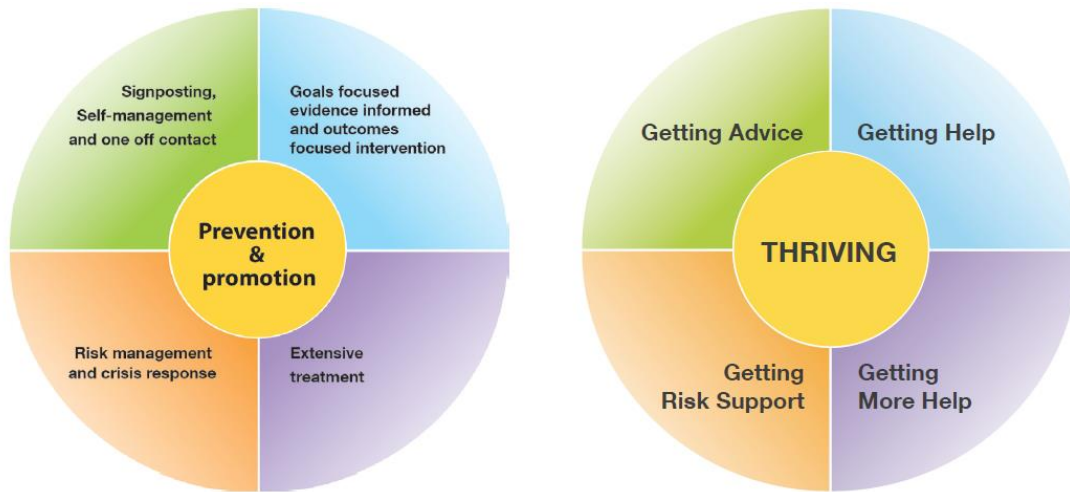
All of us working with children, young people and their families will:

- **listen**, and champion the voice of our children and young people in all that we do;
- **co-create** to support and enable partners and communities to work together to design the services they need;
- be **fair and equitable**, ensuring our children and young people feel included and can access opportunities that make a difference to them;
- have **high aspirations**, celebrating strength and success and being optimistic about the futures of all our children;
- make sure that what we do is **sustainable**, having a real impact on the lives of children, young people and their families for this generation and those that follow.

In Plymouth, children, young people and their families will be supported to stay healthy, achieve and aspire and services will seek to prevent needs arising. Our children young people and families will be able to access what they need at the right time and in the right place, whether what is needed is some advice on the internet or by phone, an assessment or a longer-term intervention or support.

We want to identify any challenges that our families are experiencing early, so that they can be enabled and supported at the earliest opportunity, to both address their needs and prevent any issues getting worse.

In Plymouth we have adopted the principles behind the **iThrive model** shown below, which was designed for CAMHS but is relevant across wider children's services. It operates a graduated approach to meeting need, with a focus on intervening early with the most appropriate intervention to prevent escalation.



We will take into account national plans and initiatives such as the NHS long term plan, which seek to achieve ‘a strong start to life for children and young people’, through greater collaboration, which moves beyond service boundaries. We will also factor regional approaches and opportunities into our thinking, such as the Devon Sustainability and Transformation Plan.

However, we will ensure we don’t lose sight of what we need to do locally, to meet the needs of Plymouth children and young people in their everyday lives in the city.

Professionals will work together in ways that mean that:

- we base our approaches on trauma informed practice and behaviours;
- we can sustain change by building resilience in our families and communities;
- children and young people, and their families don’t have to tell their story over and over again;
- transitions between services or teams happen at the right time, and are well managed and seamless.

We will **never stop learning**; what works, what doesn’t work and how we can continue to improve.

OUR KEY SYSTEM ACHIEVEMENTS:

There is much to celebrate in Plymouth in relation to the way we work together to prioritise meeting the needs of our children and young people. These are some examples from the last couple of years:

- Integrated commissioning of community health, wellbeing and SEND support services, driving a city-wide approach based on the principles of iThrive and involving the voices of children, young people and families throughout;
- Driving forward integrated working across agencies to improve the experiences of children, young people and families when they approach services for help, through the creation of Access;
- Development of a Children’s System Improvement Board, to scrutinise the performance of children’s services in Plymouth City Council, Livewell South West and University Hospitals Plymouth;
- Partnership working to improve our responses when children and young people experience crisis, to ensure we remain focused on the child and their pressures and concerns;
- Significantly reducing waiting times for assessments for autism.

Plymouth's Children and Young People's Partnership Plan 2019 – 2020

Our vision

Britain's Ocean City: A great place to grow up where children and young people have the best start to life and are happy, healthy and aspiring

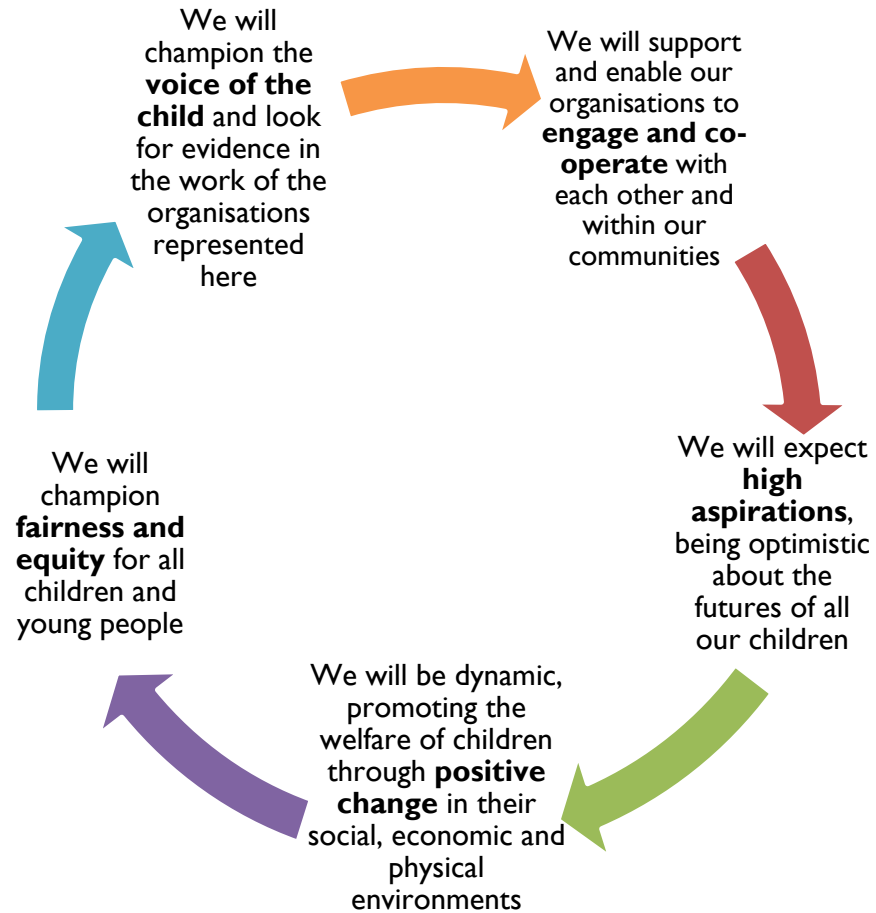
The role of the Children and Young People's Partnership System Design Group

We will carry out the following three functions:

- To bring stakeholders together to have oversight of the needs of children and young people in Plymouth
- To drive and monitor the progress of a programme of change for services for children and young people in the city
- To cascade key messages and requirements to organisations and partners in Plymouth.

We will also scrutinise the strategies, plans and initiatives surrounding the children and young people's agenda in the city and hold the delivery of these to account in order to ensure we are collectively meeting their needs. We will report our progress to the Health and Wellbeing Board.

Our partnership values



Our aims and priority actions:

<p>RAISE ASPIRATIONS</p>	<p>DELIVER PREVENTION AND EARLY HELP</p>	<p>DELIVER AN INTEGRATED EDUCATION, HEALTH AND CARE OFFER</p>	<p>KEEP OUR CHILDREN AND YOUNG PEOPLE SAFE</p>
<p>Ensure that all children and young people are provided with opportunities that...</p>	<p>Intervene early to meet the needs of children, young people and their families who are vulnerable in their lives</p>	<p>Ensure the delivery of integrated assessment and care planning for our children with additional needs</p>	

Ensure effective safeguarding and provide excellent services for children in care

The Children and Young People's Commissioning Plan is the main vehicle for ensuring the outcomes for all children, young people and their families in our city are delivered. Each of the aims is threaded throughout the Plymouth Plan. The Plymouth Plan sets a shared direction of travel for the long-term future of the city. It is the mechanism which enables the city to work together to create the conditions where children, young people and their families can thrive.

Plymouth's Health and Wellbeing Strategy along with the Child Poverty Strategy are also firmly embedded within the Plan. There are a number of subsequent delivery plans and initiatives which will ensure the outcomes of the Plymouth Plan are realised. These include;

- Delivery Plans for Education

- Early Help and Targeted Support Business Case
- Families with a Future Programme
- Child Poverty Action Plan
- Maternity Transformation Plan

- SEND Strategic Plan 2018-2021
- Transition to Adulthood Plan
- NHS Long Term Plan

- Strategic Safeguarding Children's Partnership Business Plan
- Ofsted Improvement Action Plan
- Safer Plymouth Partnership Plan